

A new life for Fly Ash, relief for Power House

Case Study

Client

Established in 1975, the Maharatna company NTPC is India's largest power utility with an installed capacity of 62,110 MW (including JVs). It has established itself as the dominant power major with presence in the entire value chain of the power generation business.

Thermal Power Industry & Ash As By-product

The disposal of ash, a by-product of power generation from coal-fired power plants, has been of paramount importance for the thermal power industry. The Indian coal is of low grade having high ash content. According to the latest CEA data, 85 MT of fly ash, an extremely fine substance was generated by 144 TPPs in 2016-17. The efficient handling and fast evacuation of fly ash is serious concern because of its large area requirement and its potential of causing air, water pollution.

Challenges



Huge quantity Fly Ash to be disposed of with a yearly contract by ensuring the minimum cash outflow from NTPC



Limited potential buyer base due to remote geographical location



No buyer available in the market to pay for buying the Fly Ash







Solutions

Incentive Booking







Thorough Training

Strategy



Developed a new auction strategy called "Incentive Booking" based on the requirement of NTPC to dispose-off the huge quantity of Fly Ash as per the Government guidelines



The methodology developed ensures the minimum cash outflow for NTPC and maximum off-take of Fly Ash



A range of cement manufacturing companies were selected for the market making as they are the most potential end-users for this item



Auction conducted in 2 stages, (i) technical stage to identify only the endusers and eliminate the traders, (ii) online auction for bidding to discover the competitive lowest incentive rate



Provided an online platform for the customers to upload documents and for the NTPC to validate the same as a part of technical stage. This process smoothly facilitated the technical stage during lock-down period by eliminating the need for physical dispatch of documents.



DSC was made mandatory for the authentication.

Identified the best auction strategy from the different methodologies proposed from each plant and established uniformity of the methodology that can be adopted by all the plants to create maximum value addition for NTPC



All the eligible customers were made accustomed with the new auction rule and other processes by providing thorough training for smooth transition from age-old traditional methods to e-auction.

Results

575 Thousand tons of Fly Ash allocated among the end-users



\$466 Thousand savings in cash outflow as the discovered incentive rate was 15% lower than the ceiling price.

of the country's top end-users accepted the material allocation

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Unlock the true value through sale of your non-performing assets/ hazardous scrap and reduce large cash outflows for things no longer in use.



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